2Q14 results update 11 August 2014

Overweight

Current Price S\$0.805

Fair Value S\$1.04 Up / (downside) +29%

Stock Statistics

Market cap	S\$512.8m
52-low	S\$0.635
52-high	S\$0.850
Avg daily vol	1,041,020
No of share	637.0m
Free float	65%

Key Indicators

ROE 14F	29.1%
ROA 14F	11.9%
P/BK	1.0x
Net gearing	79%

Major Shareholders

Lim Tiam Seng	12.1%
Lim Tiang Chuan	6.9%
Tan Yong Keng	8.1%





Source: Bloomberg

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Increasing its portfolio of recurring revenue

- Earnings below expectations. Chip Eng Seng's 2Q14 profit of S\$18.6m was below our S\$26.5m forecasts, mainly from lower-than-expected contribution from its JV development Belysa due to timing of recognition by its JV partner. We expect the remaining profits from Belysa to contribute next quarter. Currently forming 22% of our full year forecasts, we estimate the bulk of revenues and net profit to be recognised in 2H14 from the completion of Belvia and Alexandra Central.
- Maintain forecasts and recommendation. We maintain our full year forecasts given that the lower-than-expected 2Q14 profits was mainly due to timing recognition issues with Belysa. As a result, our SOTP fair value remains at S\$1.04. With a 29% potential upside and an attractive 5% dividend yield, maintain overweight.
- The bulk of profits are in 2H14. So far, it has mainly recognised the revenues from on-going developments Junction Nine and Nine residences, which are based on the percentage of completion method. It directly recognised profits from its JV Belysa in 2Q14 directly into its bottom line, leaving Belvia and Alexandra Central to be recognised in subsequent quarters. The group expects TOP for Belvia in 3Q14 and Alexandra Central in 4Q14.
- Updates on Australian developments. CES is working on two projects in Australia this year. The first, Tower Melbourne is currently facing delays due to issues with the adjoining building and TOP has been pushed back to FY18. We will probably get a clearer picture on this project in subsequent quarters. As for its second property in Doncaster, it plans to launch at the end of this year. The Doncaster development will comprise around 105 townhouses and 72 low rise apartments. We have not factored in the Doncaster development in our forecasts until launch details are available.
- Increasing recurring income from investment properties. The group will see two additional properties start revenue contribution on a recurring basis from FY15 onwards. The first is its office building formerly known as San Centre and renamed to CES Centre and second is its Alexandra Hotel scheduled to open in mid FY15.
- 2Q14 revenue increased 13.4% yoy to S\$123.6m, driven mainly by its construction business segment that still has a healthy S\$548m order book as at end 2Q14. Construction revenue increased 27.1% to S\$85.1m in 2Q14 from on-going public housing projects. Meanwhile, its property development revenues decreased 11.3% to S\$36.8m from lower recognition from on-going developments.
- Healthy balance sheet. Chip Eng Seng generated S\$147.1m positive free cash flow in 2Q14 from collections for projects that obtained TOP in 1Q14. As a result, its net gearing decreased from 106% as at end 1Q14 to 79% as at end 2Q14.

Key Financial Data					
(S\$ m, FYE Dec)	2012	2013	2014F	2015F	2016F
Sales	617.1	502.5	1,261.0	780.3	417.2
Gross Profit	129.7	89.2	252.2	156.1	83.4
Net Profit	81.3	73.4	178.0	96.5	42.3
EPS (cents)	12.3	11.3	27.5	14.9	6.5
EPS growth (%)	(34.2)	(7.9)	142.6	(45.8)	(56.2)
PER (x)	6.6	7.1	2.9	5.4	12.3
NTA/share (cents)	69.6	76.9	92.6	100.4	101.4
DPS (cents)	3.9	4.0	4.0	4.0	4.0
Div Yield (%)	4.9	5.0	5.0	5.0	5.0

Source: Company, NRA Capital forecasts

Results comparison

FYE Dec (S\$ m)	2Q14	2Q13	yoy %	1Q14	qoq %	Prev.	
			chg		chg	2Q14F	Comments
Revenue	123.6	109.1	13	197.8	(37)	124.9	In line, on-going contribution from Junction Nine and Nine Residences
Operating costs	(111.5)	(100.8)	11	(170.5)	(35)	(108.0)	
EBITDA	12.1	8.3	47	27.3	(56)	16.9	
EBITDA margin (%)	9.8	7.6		13.8		13.5	3.8% lower due to higher-than-expected admin expenses
Depn & amort.	(0.9)	(0.9)	5	(0.9)	(1)	(0.9)	· · · · · · · · · · · · · · · · · · ·
EBIT	11.2	7.4	52	26.4	(58)	16.0	
Interest expense	(0.9)	(0.6)	56	(0.7)	27	(1.0)	
Interest & invt inc	0.9	0.8	12	1.1	(20)	3.9	
Associates' contrib	8.5	1.4	495	0.3	2,613	14.4	41% lower-than-expected profit contribution from JV project Belysa
Exceptionals	0.0	0.0	0	0.0	0	0.0	
Pretax profit	19.8	9.1	118	27.1	(27)	33.3	Below, mainly due to lower contribution from Belysa
Tax	(1.1)	(2.2)	(50)	(5.5)	(80)	(6.8)	Lower-than-expected taxes
Tax rate (%)	5.7	24.7		20.4	•	20.4	
Minority interests	0.0	0.0	0	0.0	0	0.0	
Net profit	18.6	6.8	173	21.6	(14)	26.5	30% below expectations, higher-than-expected admin expenses and lower contribution from Belysa offset by lower-than-expected taxes
EPS (cts)	2.9	1.1	173	3.3	(14)	4.1	

Source: NRA Capital estimates

Table 1 Current Property Developments

			Total No of		Land Area	Plot	Expected
	Location	Description	units	Tenure	(sqft)	Ratio	TOP
Singapore					(5 41.6)		
<u> </u>	Pasir Ris Drive						
	1/Elias Road,	Executive					
Belysa	Singapore	Condo	315	99	162,989	2.1	2014 - 2Q
	No 98 and 100 Pasir						
100 Pasir	Panjang Road,	Light Industrial					
Panjang	Singapore	Building	66	Freehold	54,201	2.5	2014 - Q1
	25, 27, 29, 31, 33,						
	45 Simei Street 3,		204		400.000	•	0044 40
My Manhattan	Singapore	Condominium	301	99	162,989	2	2014 - 1Q
	Bedok Resoirvoir	Design, Build &					
Belvia	Crescent, Singapore	Sell Scheme	488	99	179,414	3	2014 - 3Q
	No 29 to 59 (odd						
	numbers only) Fort						
Fulcrum	Road, Singapore	Condominium	128	Freehold	47,878	2.1	2015
Alexandra		Shopping Mall -					
Central	321 Alexandra Road	Retail	116	99	93,080	1	2014 - 4Q
	12, 14, 16, 18						
Nine	Yishun Avenue 9,						
Residences	Singapore	Condominium	186	99	176,200	1.0	2015 - 4Q
	12, 14, 16, 18						
	Yishun Avenue 9,	Shopping Mall -					
Junction Nine	Singapore	Retail	146	99	106,788	1.0	2016 - 1Q
Australia		·					
	150 Queen Street,	Residential					
Tower	Melbourne,	Apartment with					
Melbourne	Australia	Amenities	581	Freehold	9,860		2018*

Source: Company

Singapore new project update. The group just gave an update last week that it had emerged as top bidder of two land parcels at Fernvale Road. Purchase price for Parcel A and Parcel B was S\$235m (S\$438 psf per plot ratio) and S\$252m (S\$448) respectively, both with lease terms of 99 years. The two developments are expected to comprise 1400 residential units and a total gross floor area of 1.1m sqft. The project is a JV with Unique Residences Pte Ltd holding 40% interest and the remaining held by CES. We have not factored this into our valuation.

^{*}Tower Melbourne scheduled completion delayed to 2018 from 2017.

RNAV Valuation (S\$ m)	Valuation (S\$ m)
Development surplus (Singapore)	189.2
Development surplus (Australia)	16.3
Investment properties surplus	21.2
Queensway Hotel Surplus	68.0
NAV as at 31 Dec 2013	498.8
RNAV	793.4

SOTP Valuation	Valuation (S\$ m)
RNAV (all business segments)	793.4
Less NAV of Construction Business	58.0
RNAV (properties and investments)	735.4
Discount (%)	30%
RNAV after discount	514.8
Construction business multiple (x)	6.0
Construction business value (FY14F)	156.4
Total value (RNAV 30% discount + Construction)	671.1
Total value per share (S\$)	1.035
Upside/(downside) (%)	28.6%

Source: NRA Capital forecasts

Development surplus is calculated with its current development properties total sales proceeds less the costs (borrowings, construction and development costs) resulting in gross margins of between 10% and 40%, and then less operating expenses and taxes to come up with net profit. Investment properties surplus is calculated by applying an appropriate cap rate on net operating income from the properties. Hotel Surplus is calculated by taking an average of S\$850,000/room less all development costs and borrowings.

We apply a 50% discount to its Australian development due to delays in its Tower Melbourne project.

Profit & Loss (S\$ m, FYE Dec)	2012	2013	2014F	2015F	2016F
Revenue	617.1	502.5	1,261.0	780.3	417.2
Operating expenses	(542.9)	(458.7)	(1,059.3)	(670.9)	(373.5)
EBITDA	74.3	43.7	201.7	109.4	43.7
Depreciation & amortisation	(3.1)	(3.5)	(3.7)	(4.1)	(4.1)
EBIT	71.2	40.3	198.0	105.3	39.6
Net interest & invt income	35.2	15.2	7.4	8.4	10.5
Associates' contribution	2.2	29.9	17.1	6.8	2.7
Exceptional items	0.0	0.0	0.0	0.0	0.0
Pretax profit	108.6	85.3	222.5	120.6	52.8
Tax	(27.3)	(12.0)	(44.5)	(24.1)	(10.6)
Minority interests	0.0	0.0	0.0	0.0	0.0 42.3
Net profit Wt. shares (m)	81.3 661.5	73.4 648.3	178.0 648.3	96.5 648.3	648.3
Shares at year-end (m)	661.5	648.3	648.3	648.3	648.3
Balance Sheet (S\$ m, as at Dec)	2012	2013	2014F	2015F	2016F
Fixed assets Intangible assets	145.3 0.3	161.9 0.3	192.1 0.3	246.8 0.3	248.4 0.3
Other long-term assets	61.4	217.3	228.2	244.1	263.7
Total non-current assets	207.0	379.5	420.6	491.2	512.4
Cash and equivalents	242.1	284.2	259.9	231.2	227.0
Stocks	545.8	651.8	504.4	499.4	400.6
Trade debtors	151.6	129.4	252.2	171.7	91.8
Other current assets	9.1	20.0	20.0	20.0	20.0
Total current assets	948.6	1,085.4	1,036.5	922.3	739.3
Trade creditors	108.8	107.6	181.6	124.8	100.1
Short-term borrowings	123.0	281.0	189.2	117.0	62.6
Other current liabilities	120.9	75.5	92.6	116.7	127.3
Total current liabilities	352.6	464.1	463.4	358.6	290.0
Long-term borrowings	338.8	487.5	378.3	390.1	292.1
Other long-term liabilities	3.7	14.5	14.5	14.5	14.5
Total long-term liabilities	342.5	502.0	392.8	404.7	306.6
Shareholders' funds	460.5	498.8	600.9	651.4	657.7
Minority intoracte				0.0	
Minority interests	0.0	0.0	0.0	0.0	0.0
NTA/share (S\$)	0.70	0.77	0.93	1.00	1.01
NTA/share (S\$) Total Assets	0.70 1,155.6	0.77 1,465.0	0.93 1,457.1	1.00 1,413.5	1.01 1,251.7
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds	0.70 1,155.6 1,155.6	0.77 1,465.0 1,465.0	0.93 1,457.1 1,457.1	1.00 1,413.5 1,414.7	1.01 1,251.7 1,254.4
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec)	0.70 1,155.6 1,155.6 2012	0.77 1,465.0 1,465.0 2013	0.93 1,457.1 1,457.1 2014F	1.00 1,413.5 1,414.7 2015F	1.01 1,251.7 1,254.4 2016F
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit	0.70 1,155.6 1,155.6 2012 108.6	0.77 1,465.0 1,465.0 2013 85.3	0.93 1,457.1 1,457.1 2014F 222.5	1.00 1,413.5 1,414.7 2015F 120.6	1.01 1,251.7 1,254.4 2016F 52.8
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments	0.70 1,155.6 1,155.6 2012 108.6 (14.9)	0.77 1,465.0 1,465.0 2013 85.3 (71.7)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5)	1.00 1,413.5 1,414.7 2015F 120.6 13.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8)	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0 136.7	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9)	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0 136.7	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others	0.70 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3	0.77 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid)	0.70 1,155.6 1,155.6 1,155.6 2012 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 (33.9) (201.1) 0.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid	0.70 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5)	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 (33.9) (201.1) 0.0 (25.9)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5) 0.0 (25.9)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others	0.70 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7)	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1)	0.93 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 (33.9) (201.1) 0.0 (25.9)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing	0.70 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1)	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 0.0 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash	0.70 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6)	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) (4.2)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash	0.70 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7)	0.77 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3)	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) (4.2) 148.3 (127.7) 2016F
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7)	0.77 1,465.0 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6)	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6)	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) 4.2) 148.3 (127.7) 2016F (46.5)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3)	0.77 1,465.0 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1)	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) 4.2) 148.3 (127.7) 2016F (46.5) (60.0)
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6	0.77 1,465.0 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8)	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) 4.2) 148.3 (127.7) 2016F (46.5) (60.0) 12.7
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%) Net profit margins (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6 13.2	0.77 1,465.0 1,465.0 1,465.0 1,465.0 2013 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0 14.6	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6 14.1	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8) 15.5	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) 0.0 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) 44.2 148.3 (127.7) 2016F (46.5) (60.0) 12.7
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%) Net profit margins (%) Interest cover (x)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6 13.2	0.77 1,465.0 1,465.0 1,465.0 1,465.0 1,465.0 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0 14.6 43.4	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6 14.1 57.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8) 15.5 12.4 35.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) 44.2) 148.3 (127.7) 2016F (46.5) (60.0) 12.7
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%) Net profit margins (%) Interest cover (x) Effective tax rates (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6 13.2 107.3 25.2	0.77 1,465.0 1,465.0 1,465.0 1,465.0 1,465.0 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0 14.6 43.4 14.0	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6 14.1 57.0 20.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) 0.0 0.0 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8) 15.5 12.4 35.0 20.0	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) (4.2) 148.3 (127.7) 2016F (46.5) (60.0) 12.7 10.1 22.3 20.0
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%) Net profit margins (%) Net dividend payout (%) Net dividend payout (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6 13.2 107.3 25.2 31.9	0.77 1,465.0 1,465.0 1,465.0 1,465.0 1,465.0 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0 14.6 43.4 14.0 35.3	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6 14.1 57.0 20.0 14.6	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8) 15.5 12.4 35.0 20.0 26.9	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) (4.2) 148.3 (127.7) 2016F (46.5) (60.0) 12.7 10.1 22.3 20.0 61.4
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%) Net profit margins (%) Net dividend payout (%) Debtors turnover (days)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6 13.2 107.3 25.2 31.9 89.7	0.77 1,465.0 1,465.0 1,465.0 1,465.0 1,465.0 1,465.0 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0 14.6 43.4 14.0 35.3 94.0	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6 14.1 57.0 20.0 14.6 73.0	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8) 15.5 12.4 35.0 20.0 26.9 80.3	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) (4.2) 148.3 (127.7) 2016F (46.5) (60.0) 12.7 10.1 22.3 20.0 61.4 80.3
NTA/share (S\$) Total Assets Total Liabilities + S'holders' funds Cash Flow (S\$ m, FYE Dec) Pretax profit Depreciation & non-cash adjustments Working capital changes Cash tax paid Others Cash flow from operations Capex Net investments & sale of FA Others Cash flow from investing Debt raised/(repaid) Equity raised/(repaid) Dividends paid Cash interest & others Cash flow from financing Change in cash Change in net cash/(debt) Ending net cash/(debt) KEY RATIOS (FYE Dec) Revenue growth (%) EBITDA growth (%) Pretax margins (%) Net profit margins (%) Net dividend payout (%) Net dividend payout (%)	0.70 1,155.6 1,155.6 1,155.6 1,155.6 1,155.6 108.6 (14.9) 48.7 (5.8) 0.0 136.7 (136.9) 4.1 64.3 (68.4) 52.2 0.0 (26.5) (7.7) 18.1 86.3 34.0 (219.7) 2012 71.4 (32.3) 17.6 13.2 107.3 25.2 31.9	0.77 1,465.0 1,465.0 1,465.0 1,465.0 1,465.0 85.3 (71.7) (92.0) (35.2) 0.0 (113.6) (18.5) 6.6 5.8 (6.0) 306.8 0.0 (25.9) (119.1) 161.7 42.2 (264.6) (484.3) 2013 (18.6) (41.1) 17.0 14.6 43.4 14.0 35.3	0.93 1,457.1 1,457.1 1,457.1 2014F 222.5 (55.5) 97.0 (27.4) 0.0 236.6 (33.9) 0.0 0.0 (33.9) (201.1) 0.0 (25.9) 0.0 (227.0) (24.3) 176.7 (307.6) 2014F 151.0 361.1 17.6 14.1 57.0 20.0 14.6	1.00 1,413.5 1,414.7 2015F 120.6 13.0 27.3 (44.5) 0.0 116.3 (58.8) (60.3) 0.0 (25.9) 0.0 (86.2) (28.7) 31.6 (276.0) 2015F (38.1) (45.8) 15.5 12.4 35.0 20.0 26.9	1.01 1,251.7 1,254.4 2016F 52.8 42.2 153.5 (68.6) 0.0 179.9 (5.7) (152.5) 0.0 (25.9) 0.0 (178.5) (4.2) 148.3 (127.7) 2016F (46.5) (60.0) 12.7 10.1 22.3 20.0 61.4

Source: Company, NRA Capital forecasts

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